

Reporting Agency: UNDP
Country: Armenia
MONITORING ACTION AND STANDARD PROGRESS REPORT
No. and title:

Output: “00123014 Making Finance Work for Transformative Change in Armenia: UN-locking Finance for Armenia 2030”

Reporting period: 01 January 2022 – 31 March 2022

I. PURPOSE

The Project, designed jointly with UNICEF and WFP, is developed to: (i) help the Government of Armenia (GoA) create clear links between policies, planning and budgeting processes (horizontal work stream); and (ii) deploy innovative and evidence-driven mechanisms to leverage partnerships and multiple sources of finance towards three priority areas in Armenia - climate change, food security and human capital (vertical work stream).

The project goal is to accelerate the implementation of the SDGs in Armenia by 2030 through multiple sources of financing, which will be unlocked to achieve social, economic, and environmental development objectives, thus accelerating the implementation of the SDGs in Armenia by 2030.

Duration: July 2020 — December 2022, 30 months

Implementing partner: UNDP

Responsible parties: UN RCO, UNDP, UNICEF and WFP

II. RESOURCES AND FINANCIAL PERFORMANCE

	Total Project Budget	Current Year (2022)			All Years Delivery as of SPR date (USD)	All Years Delivery rate as of SPR date (%)
		Annual Budget	Delivery as of SPR date (USD)	Delivery rate as of SPR date (%)		
UN Joint SDG Fund	549,980 USD	274,169 USD	83,602 USD	30%	359,413 USD	65%

III. RESULTS, PROGRESS, INNOVATIVE AND TRANSFORMATIVE ASPECTS

Contributing outcome/Output (UNDAF/CPD)

UNDP Strategic Plan Outcome 1/ Output 1.2.2

Enabling environment strengthened to expand public and private financing for the achievement of the SDGs.

Project progress

- The JP team has continued active collaboration and regular discussions with the main stakeholders of the project, particularly with the Ministry of Finance, Ministry of Economy, Deputy Prime Minister’s (DPM’s) office, Ministry of Environment (MoEn) and other relevant governmental authorities in

relation to the Government Programme 2022-2026, the sectorial development policies, status of the ATS 2050, associated action plans, budget programs, and their alignments with SDGs.

- The JP team of local experts has continued regular support and assistance to MoF in strengthening of Public Finance Management (PFM) system during budgeting processes as well as designing MTEF methodological guidelines and aligning budget programs with SDGs and development strategies.
- The technical specifications of Donor Assistance Database (DAD) have been discussed by the stakeholders, particularly: the DPM office, UN agencies and supplier company. The prototypes for DAD flows as well as the system itself were designed by the supplier company and shared with the DPM's office for their reviewing. The final review and approval are still on hold in the Government which poses significant risks to the process of the implementation of DAD.

UNDAF Outcome 1 /CPD Outcome 1 (10).

By 2020, Armenia's competitiveness is improved and people, especially vulnerable groups, have greater access to sustainable economic opportunities.

- The partnership with the Central Bank of Armenia (CBA) was continued in several directions, particularly in raising financial services' consumers protection instruments and increasing financial literacy levels within different groups of population.
- Two different studies were undertaken to design innovative and sustainable finance mechanisms and instruments which will provide access to economic opportunities and sustainable business for different groups of population.

Output 1.4.

Number of new innovative financial mechanisms introduced to unlock (private) funding for SDGs.

- The JP has started dialogues with national stakeholders, UN agencies and donor partners in the scope of Integrated National Financing Framework (INFF) to clarify the intentions of the Government in designing of financing strategy for development policies in Armenia. The Development Finance Assessment (DFA) report was finalized in December 2021 and was shared with national stakeholders in Q1 2022. The DFA report covers the whole financial landscape of Armenia both for public and private finance flows. The final report, including the INFF roadmap is the main document to hold financing dialogues

with the Government of Armenia for proceeding with the INFF and the design of a financing strategy for the country priority areas.

- Partnership with the CBA is in the process for defining and using opportunities to unlock private funding for SDGs with particular focus on climate finance and to raise financial literacy among different target groups of population.
- A local consultant company has performed a profound analysis and provided summary of the best international practice of the “Innovative Financial Instruments for SDG acceleration” relevant for Armenia.

Sustainable Development Goals:

1, 5, 13, 16, 17

- The JP team of experts continued the works in the scope of SDG - Budget (mapping of budget programs vs. SDGs) and Policy-Budget (mapping of budget programs vs. development strategies, disaggregated by goals) mapping tables. This activity covers all budget programs and acting development policies as well as the Government Programme 2022-2026 as the main strategy document on sustainable development in Armenia. The National Expert on SDGs has developed the final report on assistance to the line Ministries and other governmental authorities in integrating SDGs into sectoral strategies and into 2023-2025 MTEF and annual budget documents developed.
- The National Expert on analysis of development policies alignments with budget programs/measures and SDGs has developed final report of findings from the study for economic, public/territorial administration and other sectors developed and in the result of discussions and workshops prepared.
- The JP team and local PFM expert continued the collaboration with the Ministry of Finance for adjusting the 2022 MTEF and budget methodological instructions for better policy-budget alignment, introducing templates and instructions for policy-budget mapping in the MTEF (including the alignment of budget programs with SDGs). The JP team of experts was actively cooperating with the staff of MoF and sharing the knowledge and the databases in the scope of SDGs-policies-budget programs alignments with them to

provide the future sustainability of the designed methodology and implemented activities.

Output 2.1: Financing needs and gaps are diagnosed in the achievement of climate change, food security and human capital sectoral targets

- A Climate Change Financing Framework (CCFF) for Armenia was designed, including a summary of the best international experience and suggested methodology.
- The JP team has shared the CCFF with the MoF for their review and discussions on the next steps. The implementation of the CCFF should be done in close cooperation with Ministry of Environment and Ministry of Finance and it should be integrated in with budgeting processes and with SDGs alignments.

**Project results
2022**

General information

The COVID-19 crisis and the escalation of the conflict in Nagorno-Karabakh (NK) during September-November 2020 imposed major risks for Armenia which still have negative impacts on the political and economic stability of the country. These factors influence on the Government's priorities and active engagement in the JP's activities. Nevertheless, the JP team has built a strong partnership with the Ministry of Finance (MoF) in the context of SDG budgeting, MTEF methodological instructions and Development Finance Assessment (DFA) which helps to implement planned activities within the scope and deadlines.

Output 1.1. Armenia strategy document on sustainable development is developed as an integrated, gender-sensitive and equitable national SDG framework

Armenian Transformation Strategy (ATS) was partially designed in the scope of the JP in 2021. The analysis and assessments have been finalized in an analytical document on strategic issues for selected three Megagoals defined in ATS. However, the status of the ATS is still unclear and the Government is mainly highlighting the Government Programme 2022-2026 as the main strategy document on sustainable development. That's why the activities were undertaken by the local experts of the JP for integrating SDG framework in the Government Programme. The MoF was actively engaged in the process and currently the responsible staff in the MoF integrates the results of SDGs alignments with the Government Programme into their activities with support of the JP experts.

Output 1.2. Public finance management and Public Investment Management systems are strengthened for better measurement and increased adequacy, effectiveness, and equity of the distribution of public resources for the realization of gender-responsive, child-sensitive and SDG-aligned policies

- During the Q1 of 2022 the JP experts led the process of performing amendments to the budget circulars and/or MTEF/budget instructions with requirements on SDG relevance,

bridging SDG targets with budget outcome frameworks, etc. including SDG/policy budget tagging and coding method/approach. Moreover, the Local PFM Expert continued leading communication with the MoF in the scope of the project and its deliverables of the support to the MoF, including communication, on-the-job support, and collaboration in PFM area.

- The JP has finalized the report on findings based on the study for economic, public/territorial administration and other sectors developed, as well as based on the discussions and workshops performed.
- In the scope of JP, the methodology for alignments of SDGs, their targets and indicators with budget program/measures was designed and the final report on assistance to line Ministries and other governmental authorities in integrating SDGs into sectoral strategies 2023-2025 MTEF and annual budget documents was developed.

Output 1.3. Public, private and development financing landscape, including existing flows, gaps and options, is mapped to inform the implementation of the Armenia strategy document on sustainable development (such as ATS or Government Program)

- The final DFA report, including the INFF roadmap was shared with the main stakeholders, particularly the DPM's office and the MoF. The dialogues with different Ministries are implemented to move forward to the next INFF building block and to design the financing strategy for SDGs in Armenia.
- In parallel to the DFA, an independent analysis on the international experience related to SDG finance as well as SDG finance opportunities in Armenia are undertaken by the JP with particular focus on blended finance mechanisms, catalytic investments, and impact finance.
- A local company has finalized the summary of the best international practice of the "Innovative Financial Instruments for SDG acceleration" relevant for Armenia and currently is in the process of meetings with the local stakeholders for finalization of the recommendations for Armenia. A line of discussions was organized with governmental agencies, donors, UNDP respective staff, WFP, and other stakeholders to receive their feedback and views on possible ways of development of innovative finance mechanisms in Armenia.
- The technical specifications of Donor Assistance Database (DAD) have been discussed with the main stakeholders, particularly: the DPM office and UN RCO. The prototypes and the main system of DAD were designed by the supplier company and submitted to the DPM's office. The process of the operationalization of DAD faces difficulties and not meeting deadlines as there are delays from the DPM's office during accepting the deliverables from the vendor company.
- In the scope of the partnership with the CBA e-learning platform is planned to be designed for sharing financial knowledge to the teachers and other interested parties. This platform is a key instrument for raising access to finance as well as the level of financial literacy for the different groups of population.

Output 2.1. Financing needs and gaps are diagnosed in the achievement of climate change, food security and human capital sectorial targets

Output 2.2. Coherent financing frameworks developed in the pre-selected sectors for the allocation of sufficient and adequate public and private resources

A Climate Change Financing Framework (CCFF) for Armenia was designed and shared with the MoF, including a summary of the best international experience and suggested methodology. In 2022 the discussions with the main stakeholders, including MoEn should be initiated to agree the CCFF and to design a specific action plan for the implementation of CCFF.

Activity/Output	Expected Annual Targets/Indicators	Amount (\$)	Current Year (2022)					
			Planned				Actual	
			Q1	Q2	Q3	Q4	Status	Comments
Output 1.1: Armenia strategy document on sustainable development is developed as an integrated, gender-sensitive and equitable national SDG framework	<ul style="list-style-type: none"> Indicator 1.1.1: Status of the alignments of SDGs with Armenia strategy document on sustainable development /SDG alignment, including gender and age considerations 	\$13,600			\$6,600	\$7,000	In progress	
	<ul style="list-style-type: none"> Indicator 1.1.2: Number of harmonized sectorial strategies with /SDGs, including gender and age considerations 	\$3,400				\$3,400	In progress	
Output 1.2: Public finance management and Public Investment Management systems are strengthened for better measurement and increased adequacy, effectiveness and equitability of the distribution of public resources for the realization of gender-responsive, child-sensitive and SDG-aligned policies	<ul style="list-style-type: none"> Indicator 1.2.1: Level of alignment of development strategies/policies/SDG policy targets/indicators with the MTEF/budget programmes 	\$6,992	\$6,992				Completed	
	<ul style="list-style-type: none"> Indicator 1.2.2: Existence of a system to track and make allocations for specific SDG targets, including gender equality and children (SDG 1.b, 5.c and 17.14) 	\$9,000	\$7,500	\$1,500			In progress	
	<ul style="list-style-type: none"> Indicator 1.2.3.: Number of relevant GoA staff trained on gender-responsive, child-sensitive and SDG-aligned programme-based budgeting 	\$13,000		\$3,000	\$5,000	\$5,000	In progress	
Output 1.3: Public, private and development financing landscape, including existing flows, gaps and options, is mapped to inform the implementation of the Armenia strategy document on	<ul style="list-style-type: none"> Indicator 1.3.1: Overall development finance landscape for Armenia assessed as a basis for INFF 	\$72,400	\$4,000	\$22,800	\$22,800	\$22,800	In progress	
	<ul style="list-style-type: none"> Indicator 1.3.2: Establishment of DAD enabling alignment between countryowned results frameworks, donor supports and SDGs. (SDG 17.15) 	\$12,028			\$6,000	\$6,028	In progress	

sustainable development (such as ATS or Government Program)								
Output 2.1: Financing needs and gaps are diagnosed in the achievement of climate change, food security and human capital sectorial targets	<ul style="list-style-type: none"> Indicator 2.1.1: Number of gender-sensitive and SDG related (climate change, food security and human capital) expenditure reviews and assessments conducted 	\$18,406		\$6,135	\$6,000	6,271	In progress	
	<ul style="list-style-type: none"> Indicator 2.1.2: Financing gaps and opportunities identified in three prioritized areas considering LNOB and gender equality principles 	\$18,407	\$2,681		\$5,726	\$10,000	In progress	
Output 2.2: Coherent financing frameworks developed in the pre-selected sectors for the allocation of sufficient and adequate public and private resources	<ul style="list-style-type: none"> Indicator 2.2.1: Number of gender-sensitive and inclusive Financing Frameworks Developed 	\$10,420	\$3,686	\$2,734	\$2,000	\$2,000	In progress	
	<ul style="list-style-type: none"> Indicator 2.2.2: Number of gender-sensitive and SDG related (climate change, food security and human capital) financing options developed 	\$11,000	\$5,000	\$2,000	\$2,000	\$2,000	In progress	
Project Management, M&E		\$85,516	\$21,379	\$21,379	\$21,379	\$21,379	In progress	

IV. GENDER MAINSTREAMING, CROSSCUTTING RESULTS, TARGETING

In the scope of SDG budgeting activity gender policies were aligned with SDG targets and indicators as well as gender policies alignments with budget programs were analyzed and included in the databases and reports. The results will help to evaluate gender policies reflection in state budget more efficiently and the gender policies financing gaps. In later phases it will be possible to define innovative finance instruments to finance gender policies gaps in Armenia.

During the analysis and assessments of selected Megagoals of Armenia Transformation Strategy gender reflections were analyzed and highlighted as one of the key cross-cutting development policies.

V. RISKS AND CHALLENGES

- The status of DAD is still unclear as the DPM's office is not actively engaged in the process which delays the process of the implementation of the system as well as the technical assistance need from the JP is not formed by the DPM's office staff.
- The status of the ATS and many key development sectorial strategies (e.g. climate change policy) relevant to this JP is still unclear and mostly probably many of them should be

adjusted in the rapidly changing context, including emerging social/health needs such as physio-social support and disability services and implications related to families affected by COVID-19 and conflict, as well as the overall economic decline in the country.

Please see attached the updated Risk Log.

VI. PRODOC CHANGES, HORIZON SCANNING

No amendments have been done to ProDoc in Q1, 2022.

VII. PARTNERSHIPS, COMMUNICATION, KNOWLEDGE MATERIALS

Inter-agency cooperation:

- The Project is implemented in partnership with UNICEF and WFP, in coordination of UN RCO. Hence the synergy and the joint approach towards implementation of the activities is ensured at all stages of the Project. Equally, the Project initiates regular coordination meetings and prepares joint reports as relevant.

Partnerships:

- The JP maintains effective and efficient partnership with the MoF and DPM's office.
- New partnership with the Central Bank of Armenia has been established in the context of green finance and increasing access to finance for the population (FinTech, Increasing of financial literacy).

Visibility:

- Communication strategy of the JP is being implemented according to the action plan.

VIII. EVALUATIONS

Evaluation Plan

The Joint Project's final evaluation is planned to be implemented in Y2022.

IX. DONOR REPORTS

Donor reports have been prepared and submitted as per donor requirement and stipulated timeline.

Annual report and INFF survey – were submitted on January 20, 2022 to Joint SDG fund.

ATLAS is updated with respective data.

X. VALIDATION OF RESULTS (FIELD VISITS) AND QUALITY ASSURANCE

Please find attached.

XI. FUTURE ACTIONS, WORK PLAN

- **Output 1.1. Armenia strategy document on sustainable development is developed as an integrated, gender-sensitive and equitable national SDG framework**

The JP team of experts will continue technical assistance to the GoA in analyzing of strategic issues and SDGs alignments of the Government Programme and sectorial development strategies. Currently the team of experts is in the finalization phase of the alignments between SDGs and the Government Programme and in the next quarter active discussions will be

implemented with the main stakeholders. In parallel, the JP will continue negotiations and discussions with the Strategy team and DPM's office on the possible cooperation and assistance in strategic planning and SDGs alignments with other strategic documents, including the ATS.

- **Output 1.2. Public finance management and Public Investment Management systems are strengthened for better measurement and increased adequacy, effectiveness and equitability of the distribution of public resources for the realization of gender-responsive, child-sensitive and SDG-aligned policies**

The JP will continue providing technical assistance and support to the MoF in adjusting and in practical implementation of the 2022 MTEF, budget methodological instructions and new templates, in policy-budget programs and SDG-budget program alignments in the scope of PFM Strategy as well as in capacity building in the governmental authorities for selected priority topics. The JP will continue the support to MoF in strengthening the PFM systems for better measurement and increased adequacy, effectiveness, and equitability of the distribution of public resources for the realization of gender-responsive, child-sensitive and SDG-aligned policies. Dedicated meetings will be organized for different groups of governmental agencies responsible for economic, social, and legal programs to facilitate the discussions on SDG-policy-budget alignments methodology and databases. In addition, in Q2 and Q3 special trainings on SDG budgeting and program budgeting will be organized for the Ministries' staff responsible for budgeting and strategic planning.

- **Output 1.3. Public, private and development financing landscape, including existing flows, gaps and options, is mapped to inform the implementation of the Armenia strategy document on sustainable development (such as ATS or Government Program)**

- The DFA report and INFF roadmap will be launched and presented to the GoA, Ministries, UN CT and donor organizations. Later financial dialogues will be implemented during 2022 and in parallel the financing strategy of the SDGs implementation will be designed by the JP in close collaboration with MOF and DPM's office.
- The research on innovative financial instruments will be finalized in the Q2 of 2022 for the deployment of innovative and evidence-driven mechanisms to leverage partnerships and multiple sources of development finance to bridge investment gaps.
- The partnership with the CBA will be enlarged with particular focus on increasing access to finance for population and SME-s by using FinTech solutions and by raising financial literacy.
- New proposals on blended finance vehicles and innovative finance instruments will be designed for new funding opportunities in Q2 and Q3.
- Technical assistance will be provided upon the request from the DPM's office during the operationalizing of DAD.

- **Output 2.1. Financing needs and gaps are diagnosed in the achievement of climate change, food security and human capital sectorial targets**

- **Output 2.2. Coherent financing frameworks developed in the pre-selected sectors for the allocation of sufficient and adequate public and private resources**

- The draft of CCFF will be discussed and finalized with all the stakeholders in the Government to have a comprehensive institutional framework for climate change financing policy in Armenia.

Annual Work Plan for 2022

Activities		2022												Y2022 Budget
		QI			QII			QIII			QIV			
		1	2	3	4	5	6	7	8	9	10	11	12	
Outcome 1. Armenia strategy document on sustainable development (such as the ATS or a Government Programme) is anchored in an SDG-aligned, integrated, gender-sensitive and equitable financing framework														
Output 1.1. Armenia strategy document on sustainable development is developed as an integrated, gender-sensitive and equitable national SDG framework														
1.1.1	Status of the alignments of SDGs with Armenia strategy document on sustainable development/SDG alignment, including gender and age considerations													\$ 13,600.00
	<i>Negotiations with DPM's office and PM office (Strategy team) on the alignments between main strategy document on sustainable development and SDGs</i>													
	<i>Individual experts involvement on ATS or Government Programme alignments with SDGs targets and indicators</i>													
	<i>Technical assistance for development strategies assessment and analysis, recommendations for improvement</i>													
1.1.2	Number of harmonized sectorial strategies with /SDGs, including gender and age considerations													\$ 3,400.00
	<i>Support to climate change policy design in the scope of climate change finance and SDGs framework</i>													
	<i>Harmonization of climate change policy with SDGs, including gender and age consideration</i>													
Output 1.2 Public finance management and Public Investment Management systems are strengthened for better measurement and increased adequacy, effectiveness and equitability of the distribution of public resources for the realisation of gender-responsive, child-sensitive and SDG-aligned policies														
1.2.1	Level of alignment of development strategies/policies /SDG policy targets/indicators with the MTEF/budget programmes													\$ 28,992.00
	<i>Development policies alignments with SDGs targets and indicators (local consultancy)</i>													

	<i>Budget programs alignments with SDG targets and indicators (local consultancy)</i>																						
	<i>Development policies alignments with budget programs (local consultancy)</i>																						
1.2.2	Existence of a system to track and make allocations for specific SDG targets, including gender equality and children (SDG 1.b, 5.c and 17.14)																						
	<i>Design of a tool for budget programs alignments with SDG targets and indicators (local consultancy)</i>																						
1.2.3	Number of relevant GoA staff trained on gender-responsive, child-sensitive and SDG-aligned programme-based budgeting																						
	<i>Organizing seminars, trainings, workshops, round tables on SDG budgeting</i>																						
Output 1.3 Public, private and development financing landscape, including existing flows, gaps and options, is mapped to inform the implementation of the Armenia strategy document on sustainable development (such as ATS or Government Program)																							
1.3.1	Overall development finance landscape for Armenia assessed as a basis for INFF																						
	<i>Research on innovative financial instruments (veteran bonds, social impact bonds)</i>																						
	<i>International and local experts recruitment for the financing strategy</i>																						
	<i>Design of financing strategy for development goals of Armenia (international and local consultancy)</i>																						\$ 72,400.00
	<i>Formation of INFF oversight committee (design of the ToR, official communication, meetings)</i>																						
	<i>Local expert recruitment for SDG investors map improvement</i>																						
	<i>SDG investors map improvement</i>																						
	<i>E-learning platform architecture design</i>																						
	<i>E-learning platform development (tentative as it depends on Ministry of Education)</i>																						
1.3.2	Establishment of DAD enabling alignment between country-owned results frameworks, donor supports and SDGs. (SDG 17.15)																						
	<i>Negotiations with UNRCO, DPM's office and EU4Lead project on DAD status and its implementation</i>																						\$ 12,028.00
	<i>Support to DPM office in the creation of DAD (local consultancy)</i>																						

Outcome 2. Public and private investment and financing options for climate change, human capital and food security are identified, enabling accelerated, evidence-based and accountable progress towards selected SDGs												
2.1 Financing needs and gaps are diagnosed in the achievement of climate change, food security and human capital sectoral targets												
2.1.1	Number of gender-sensitive and SDG-related (climate change, food security and human capital) expenditure reviews and assessments conducted											
	<i>Recruitment of experts for the analysis of the climate change financing landscape</i>											
	<i>Analysis of the climate change financing landscape covering all public, private, domestic and international resources (local consultancy)</i>											
	<i>Conducting of costing and financing gap assessment for implementing national climate change strategies/priorities and development of policy recommendations on financing mechanisms (local and international consultancy)</i>											
2.1.2	Financing gaps and opportunities identified in three prioritized areas considering LNOB and gender equality principles											
	<i>Recruitment of experts for the feasibility study for identifying financing gaps in climate change finance</i>											
	<i>Feasibility study for identifying financing gaps and opportunities in climate change finance in Armenia (local and international consultancy)</i>											
2.2 Coherent financing frameworks developed in the pre-selected sectors for the allocation of sufficient and adequate public and private resources												
2.2.1	Number of gender-sensitive and inclusive Financing Frameworks Developed											
	<i>Design of climate change financing framework (CCFF) for Armenia (methodology, recommendations)</i>											
	<i>Negotiations and discussions with relevant stakeholders on CCFF Armenia (Ministries, donors, etc.)</i>											
2.2.2	Number of gender-sensitive and SDG-related (climate change, food security and human capital) financing options developed											
	<i>Implementation of the analysis of profitable areas in climate change</i>											
Component 3. Project Management, M&E												

3.1	Procurement/Recruitment Processes (TORs, RFQ/RFP, Evaluation, Contracting etc.)														\$ 47,104.00
3.2	Communication actions implementation														\$ 8,412.00
3.3	Project M&E and Reporting (Quarterly, semi-annual and annual standard project progress reports)														
3.4	Annual reporting and INFF survey														
3.5	Project Board Meeting(s)														
3.6	Project final evaluation														\$ 30,000.00
													Total	\$ 274,169.00	

Results Framework¹

UNDP Strategic Plan Outcome 1/ Output 1.2.2 Enabling environment strengthened to expand public and private financing for the achievement of the SDGs.													
UNDAF Outcome 1/CPD Outcome 1 (10). By 2020, Competitiveness is improved and people, especially vulnerable groups, have greater access to sustainable economic opportunities.													
Output 1.4. Number of new innovative financial mechanisms introduced to unlock (private) funding for SDGs.													
UNDP Gender marker: GEN 2													
EXPECTED OUTPUTS	OUTPUT INDICATORS	DATA SOURCE	BASELINE		TARGETS (by frequency of data collection)								DATA COLLECTION METHODS & RISKS
			Value	Year	Year 1 2020		Year 2 2021		Year 3 2022		FINAL		
					Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	
Output 1.1: Armenia strategy document on sustainable development is developed as an integrated, gender-sensitive and equitable national SDG framework	Indicator 1.1.1: Status of the alignments of SDGs with Armenia strategy document on sustainable development /SDG alignment, including gender and age considerations	Armenia strategy document on sustainable development and results framework	N/A	2020	N/A	N/A	Draft document partially aligned with SDG-s, with gender/age considerations	Draft document partially aligned with SDG-s, with gender/age considerations	Advanced Draft aligned with SDG-s, with gender/age considerations		Advanced Draft aligned with SDG-s, with gender/age considerations	Draft document partially aligned with SDG-s, with gender/age considerations	Assessment of the Armenia strategy document on sustainable development. Risks include delays in SDG nationalisation and ATS finalisation
	Indicator 1.1.2: Number of harmonized sectorial strategies with /SDGs, including gender and age considerations	Armenia strategy document on sustainable development document and sectoral strategy documents and results frameworks	N/A	2020	1	1	1	1 (Draft Education sector development strategy targets/indicators were aligned with SDGs)	3		3	1 (Draft Education sector development strategy targets/indicators were aligned with SDGs)	Assessment of the Armenia strategy document on sustainable development and sectoral strategies. Risks include delays in SDG nationalisation and ATS and sectoral strategies finalisation
Output 1.2: Public finance management and Public Investment Management systems are strengthened	Indicator 1.2.1: Level of alignment of development strategies/policies /SDG policy targets/indicators with the MTEF/budget programmes	MTEF, Budget Message Annex 3, expert report	N/A	2020	N/A	N/A	Budget programmes (2021) matched against development strategies/policies	Budget programmes (2021) matched against development strategies/policies	Development strategies/policies matched against SDG targets and indicators		Development strategies/policies matched against SDG targets and indicators	Budget programmes (2021) matched against development strategies/policies	Assessment of MTEF/ Budget Message Annex 3. Risks include delays in SDG nationalisation and ATS and sectoral strategies finalisation

¹ UNDP publishes its project information (indicators, baselines, targets and results) to meet the International Aid Transparency Initiative (IATI) standards. Make sure that indicators are S.M.A.R.T. (Specific, Measurable, Attainable, Relevant and Time-bound), provide accurate baselines and targets underpinned by reliable evidence and data, and avoid acronyms so that external audience clearly understand the results of the project.

for better measurement and increased adequacy, effectiveness and equitability of the distribution of public resources for the realisation of gender-responsive, child-sensitive and SDG-aligned policies	Indicator 1.2.2: Existence of a system to track and make allocations for specific SDG targets, including gender equality and children (SDG 1.b, 5.c and 17.14)	Published budget reports by ATS/SDGs	The budgeting system does not include an SDG perspective and partially specifies allocations to gender equality and children in the relevant sectors and agencies	2020	The budgeting system does not include an SDG perspective and partially specifies allocations to gender equality and children in the relevant sectors and agencies	The budgeting system does not include an SDG perspective and partially specifies allocations to gender equality and children in the relevant sectors and agencies	The budget methodological instructions include a requirement for SDGs alignments with budget programmes in the planning (budget submission process) stage	The budget methodological instructions include a requirement for SDGs alignments with budget programmes in the planning (budget submission process) stage	The budget methodological instructions include a requirement for identifying tagging budget new initiatives against cross-cutting policies (gender, climate)		The budget methodological instructions include a requirement for identifying tagging budget new initiatives against cross-cutting policies (gender, climate)	The budget methodological instructions include a requirement for SDGs alignments with budget programmes in the planning (budget submission process) stage	Automatic budget reporting system. Published budget reports by ATS/SDGs.
	Indicator 1.2.3.: Number of relevant GoA staff trained on gender-responsive, child-sensitive and SDG-aligned programme-based budgeting	Training materials and reports; pre- and post-training assessments	0, considering all three aspects (gender, age, SDGs)	2020	0, considering all three aspects (gender, age, SDGs)	0, considering all three aspects (gender, age, SDGs)	50 GoA staff	50 GoA staff	100 GoA staff		100 GoA staff	50 GoA staff	Online-based pre- and post-training surveys. Risks include unwillingness to partake in the surveys
Output 1.3: Public, private and development financing landscape, including existing flows, gaps and options, is mapped to inform the implementation of the ATS	Indicator 1.3.1: Overall development finance landscape for Armenia assessed as a basis for INFF	INFF roadmap, DFA report MTEF, 2023 annual budget	Not assessed	2020	Not assessed	Not assessed	DFA conducted	DFA conducted	INFF roadmap designed based on DFA findings		INFF roadmap designed based on DFA findings	DFA conducted	Assessment of conducted tasks. Risks include delays in ATS development
	Indicator 1.3.2: Establishment of DAD enabling alignment between country-owned results frameworks, donor supports and SDGs. (SDG 17.15)	Donor Assistance Database Budget Message	N/A	2020	N/A	N/A	The prototype of DAD is developed and presented to the GoA.	The prototype of DAD is developed and presented to the GoA.	The DAD is developed enabling SDGs tagging with donor support programmes.		The DAD is developed enabling SDGs tagging with donor support programmes.	The prototype of DAD is developed and presented to the GoA.	Review of DAD and 2022 Budget message. Risks include delays in SDG nationalisation and ATS and sectoral strategies finalisation

<p>Output 2.1: Financing needs and gaps are diagnosed in the achievement of climate change, food security and human capital sectoral targets</p>	<p>Indicator 2.1.1: Number of gender sensitive and SDG related (climate change, food security and human capital) expenditure reviews and assessments conducted</p>	<p>0</p>	<p>0</p>	<p>2020</p>	<p>0</p>	<p>0</p>	<p>At least 2 gender-sensitive and SDG related expenditure reviews and contextual assessments conducted</p>	<p>At least 2 gender-sensitive and SDG related expenditure reviews and contextual assessments conducted. WFP completed reviews of two specific policies: The Strategy on Main Directions Ensuring Economic Development of the Agricultural Sector of Armenia for 2020-2030 and the Food Security Strategy (2019-2022)</p>	<p>At least 5 gender sensitive and SDG related expenditure reviews and assessments conducted</p>		<p>At least 5 gender sensitive and SDG related expenditure reviews and assessments conducted</p>	<p>At least 2 gender-sensitive and SDG related expenditure reviews and contextual assessments conducted. WFP completed reviews of two specific policies: The Strategy on Main Directions Ensuring Economic Development of the Agricultural Sector of Armenia for 2020-2030 and the Food Security Strategy (2019-2022),</p>	<p>Review of Climate Public Expenditure & Institutional Review, Climate Change Financing Gap Assessment</p>
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	<i>Indicator 2.1.2: Financing gaps and opportunities identified in three prioritized areas considering LNOB and gender equality principles</i>	<i>Climate Public Expenditure & Institutional Review, Climate Change Financing Gap Assessment</i>	<i>No gaps nor opportunities identified</i>	<i>2020</i>	<i>No gaps nor opportunities identified</i>	<i>No gaps nor opportunities identified</i>	<i>Financing gaps and financing opportunities identified in at least 1 prioritized area considering LNOB and gender equality principles</i>	<i>Financing gaps and financing opportunities identified in the priority areas of Food Security and Agriculture considering LNOB and gender equality principles</i>	<i>Financing gaps and financing opportunities identified in 3 prioritized areas considering LNOB and gender equality principles</i>		<i>Financing gaps and financing opportunities identified in 3 prioritized areas considering LNOB and gender equality principles</i>	<i>Financing gaps and financing opportunities identified in the priority areas of Food Security and Agriculture considering LNOB and gender equality principles</i>	<i>Review of Climate Public Expenditure & Institutional Review, Climate Change Financing Gap Assessment</i>
Output 2.2: <i>Coherent financing frameworks developed in the pre-selected sectors for the allocation of sufficient</i>	<i>Indicator 2.2.1: Number of gender-sensitive and inclusive Financing Frameworks Developed</i>	<i>Climate Change Financial Framework</i>	<i>0</i>	<i>2020</i>	<i>0</i>	<i>0</i>	<i>1</i>	<i>1</i>	<i>3 gender-sensitive and inclusive pilot Financing Frameworks developed for the 2022-2024 MTEF process</i>		<i>3 gender-sensitive and inclusive pilot Financing Frameworks developed for the 2022-2024 MTEF process</i>	<i>1</i>	<i>Review of Climate Change Financial Framework</i>

<i>and adequate public and private resources</i>	<i>Indicator 2.2.2: Number of gender-sensitive and SDG related (climate change, food security and human capital) financing options developed</i>	<i>Climate Change Financial Framework</i>	<i>0</i>	<i>2020</i>	<i>0</i>	<i>0</i>	<i>At least 1 gender-sensitive and SDG related financing option developed</i>	<i>At least 1 gender-sensitive and SDG related financing option developed. WFP has developed one financing mechanism, designed to provide SMEs access to finance to install solar stations. The pilot is being funded by SDG and is currently under implementation.</i>	<i>At least 3 gender-sensitive and SDG related financing options developed</i>		<i>At least 3 gender-sensitive and SDG related financing options developed</i>	<i>At least 1 gender-sensitive and SDG related financing option developed. WFP has developed one financing mechanism, designed to provide SMEs access to finance to install solar stations. The pilot is being funded by SDG and is currently under implementation.</i>	<i>Review of Climate change-related reports</i>
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OFFLINE RISK LOG

#		Description	Risk Category	Impact & Probability	Risk Treatment / Management Measures	Risk Owner
1		Destabilization of the socio-economic and political situation in the country, slowing down the implementation of the JP.	Contextual risk	P = 2 I = 4	The PUNOs and UNRCO will closely monitor the socio-economic and political situation in the country, maintaining neutrality and impartiality and offering to act as mediator to solve the situation. The JP is designed with strong high-level GoA ownership and buy-in and will be embedded in the UNSDCF 2021-2025. Moreover, the sequence of specific activities can be adjusted to minimize JP delays.	UNRCO: country economist babken.dergrigorian@un.org with support from UNCT, particularly UNDP, UNICEF and WFP
2		COVID-19 outbreak continuation impacting GoA planning and budgeting processes with prolonged state of emergency, resulting in boosted expenditures on health, social protection and food security to address immediate shocks	Contextual risk	P = 3 I = 3	The UNRCO will be maintain constant communication with the Commander, high-level Government officials and the PUNOs through established channels, as well as the DMCT to maintain contingency and business continuity through established procedures to ensure continuity of work and disruption. Moreover, considering that food security and human capital are key areas addressed by the JP (SDGs 1, 2, 3, 4, 5), and are areas of direct interest of the GoA's COVID-19 response, the PUNOs will work on aligning GoA priorities and decisions for short-term response with long-term and results-based programming and budgeting in those areas.	UNRCO: Partnerships and Development Finance Adviser arevik.anapioosyan@un.org with support from UNCT, particularly UNDP, UNICEF and WFP
3		Escalation of conflict in the region and other shocks disrupting JP implementation by diverting away both attention and resources	Contextual risk	P = 2 I = 5	The PUNOs together with the UNRCO will maintain contingency and business continuity plans to minimize disruption, as per agency specific guidelines, as well as through the DMCT. Moreover, UN	UNRCO: Partnerships and Development Finance Adviser arevik.anapioosyan@un.org UNDP: Peace and

					coordination structures have been put in place to ensure alignment of response and further recovery, including development of an Inter-agency response plan together with development partners and the GoA.	Conflict advisor: naira.sultanyan@undp.org with support from UNCT, particularly UNICEF and WFP
4		Lack of funding for the successful scale-up of developed tools and methodologies as well as lack of GoA capacity and buy-in for INFF roadmap implementation	Programmatic risk	P = 3 I = 3	The JP team will work closely with the GoA and explore, forge and deepen partnerships with various stakeholders (e.g. donor community, IFIs/DFIs, private sector, diaspora, etc.) to mobilize, target and use multiple sources of public and private funding for successful implementation and scale-up of all JP interventions	UNDP: Team Leader for Innovation, Acceleration & SDG Finance tatevik.koloyan@undp.org and the to be appointed JP project manager. Each PUNO will also be responsible for sector specific monitoring and reporting.
5		Government changes impacting continuity of planning and budgeting for SDGs	Programmatic risk	P = 3 I = 3	The PUNOs and the UNRCO will use structured venues for project implementation to minimize the possible negative effects of government staff changes on the pace and quality of JP implementation. These venues would include the National SDG Council, JP Steering Committee, Donor Coordination Groups and UNSDCF. Moreover, many staff will be involved in capacity development to counteract potential turnover. Regular monitoring of the situation, as well as constant communication with GoA counterparts will be pursued.	UNRCO: Partnerships and Development Finance Adviser arevik.anapiosyan@un.org , UNDP: Team Leader for Innovation, Acceleration & SDG Finance tatevik.koloyan@undp.org and the to be appointed JP project manager.
6		Uneven or a non- holistic approach to SDG prioritization/ Government policy harmonization	Programmatic risk	P = 2 I = 3	The UNRCO and PUNOs have extensively consulted with the Government, including the DPM's office and Ministries of Finance and Economy, ensuring buy-in to the policy harmonization, budgeting and prioritization process. Moreover, the	UNRCO: Partnerships and Development Finance Adviser arevik.anapiosyan@un.org UNDP: SDG Liaison officer louise.skarvall@undp.

					National Council on Sustainable Development has been formed per UN joint suggestions, thus paving the way for full SDG nationalization. Finally, the cross-sectoral involvement of PUNOs will enable harmonization in multiple sectors, including embodiment of gender equality and other LNOB considerations.	org with support from the National SDG Task Force, particularly UNICEF and WFP
7		Low interest by donors and the private sector in SDG-aligned programming	Programmatic risk	P = 2 I = 2	The UNRCO and PUNOs will use all donor coordination venues, as well as working groups (e.g. on PFM or PAR) to exchange information and advocate for joint action for SDG-aligned budgeting and programming. Moreover, through various programmatic initiatives targeting the private sector, the JP will increase the awareness of the business opportunities that the SDGs and impact investment present, thus creating buy-in and ownership for the 2030 Agenda.	UNRCO: Partnerships and Development Finance Adviser arevik.anapiosyan@un.org UNDP: SDG Liaison officer louise.skarvall@undp.org with support from UNCT, particularly UNICEF and WFP
8		Limited availability and disaggregation of financial and budgetary data, including by gender and age	Programmatic risk	P = 2 I = 2	The PUNOs will work with the Ministry of Finance, line Ministries and the ArmStat to obtain available SDG and budgetary data, disaggregated by gender, age etc. for better and more informed SDG-alignment of budgetary programmes and sub-programmes, as well as comprehensive SDG tagging/coding. The potential lack of budgetary data will be avoided through data generation, development of innovative data collection methods, or by using assumptions and weights, wherever applicable (within acceptable error intervals).	UNDP, UNICEF and WFP, under the overall leadership of the to be appointed JP project manager and with data collection and analysis support from the Armenia national SDG Innovation Lab tigran.tshorokhyan@undp.org
9		Internal GoA resistance to adjust financial policies and procedures towards achievement of SDGs, gender equality and LNOB	Institutional risk	P = 2 I = 3	The PUNOs, under the leadership of the UNRCO, will support the GoA through the National SDG Council and line Ministries during the nationalization of the SDGs and the development of the	UNDP: JP project manager, Ligia Ghazaryan ligia.ghazaryan@undp.org with support from

					national development and sectoral strategies to achieve full integration of the Agenda 2030 with focus on gender equality and LNOB. Existing coordination and cooperation frameworks with the highest level of the GoA, including the JP Steering Committee, will be utilized. Moreover, the PUNOs will develop SDG-aligned methodologies, tools and financial frameworks that will facilitate the process of linking policies and budgets. Capacity development and on-the-job technical assistance will be provided to involved ministries and technical staff for better ownership and more informed implementation.	UNRCO, UNCT, UNICEF and WFP
10		Varying level of knowledge and capacity to absorb SDG-aligned methodologies and approaches for gender- and child-sensitive programming and programme budgeting and planning	Institutional risk	P = 3 I = 2	The PUNOs together with the UNRCO will work closely with DPMs' office, all relevant line Ministers and other government personnel to build sufficient capacity and knowledge to successfully implement developed tools, methodologies and approaches to operationalize SDG aligned policies and budgets, with focus on gender equality and LNOB.	UNDP: JP project manager Ligia Ghazaryan ligia.ghazaryan@undp.org UNICEF: Armenuhi Hovakimyan ahovakimyan@unicef.org with support from UNRCO and WFP
11		JP implementation is delayed due to constraints with PUNOs	Institutional risk	P = 1 I = 3	UNDP, UNICEF and WFP have previously implemented joint projects and coordination structures have been designed for JP implementation, including inter-linked outputs and activities. Considering the integrated nature of the JP, the UN agencies will have a core group of focal points for the JP delivery, coordinated by a joint Project Coordinator to ensure linkages, synergies and timely implementation. Regular coordination and monitoring will also be undertaken by the UNRCO.	UNRCO: Partnerships and Development Finance Adviser arevik.anapiosyan@un.org , UNDP: Team Leader for Innovation, Acceleration & SDG Finance tatevik.koloyan@undp.org and the to be appointed JP project manager

12		Financial mismanagement of the JP by UN implementing agencies or contractors leading to sub-optimal achievement of results	Fiduciary risk	P = 1 I = 3	The JP Steering Committee will regularly meet every two quarters to review the implementation of activities and management of financial expenditures. Moreover, PUNO rules and regulations will be used for contracting purposes (e.g. procurement of services and hiring of individual contractors), which go through a competitive selection process, deliverable-based payments and close monitoring and quality control. In case of transfer of funds to third parties, UN Harmonized Approach to Cash Transfers (HACT) will be used, which is complemented by a whole set of quality assurance activities, depending on transfer size.	UNRCO: Partnerships and Development Finance Adviser arevik.anapioosyan@un.org, UNDP: Team Leader for Innovation, Acceleration & SDG Finance tatevik.koloyan@undp.org, the to be appointed JP project manager as well as UNICEF and WFP senior management, in partnership with GoA, line Ministries and partners
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